

## **Health Scrutiny Committee**

### **Minutes of the meeting held on Tuesday, 3 November 2020**

**Present:** Councillor Farrell (Chair) – in the Chair

**Councillors:** Nasrin Ali, Clay, Curley, Holt, Mary Monaghan, Newman, O'Neil, Riasat and Wills

**Apologies:** Councillor Doswell and Hitchen

**Also present:**

Councillor Craig, Executive Member for Adults, Health and Wellbeing  
Nick Gomm, Director of Corporate Affairs, Manchester Health and Care  
Commissioning

Katy Calvin Thomas, Acting Chief Executive, Manchester Local Care Organisation

Laura Foster, Director of Finance Manchester Local Care Organisation

Claire Yarwood, Chief Finance Officer, Manchester Health and Care Commissioning

#### **HSC/20/40 Minutes**

##### **Decision**

To approve the minutes of the meeting held on 6 October 2020 as a correct record.

#### **HSC/20/41 COVID19 Update**

The Committee considered a report of the Director of Public Health that described that in October the Committee had received the latest version of the Manchester 12 Point COVID-19 Action Plan. This report and accompanying presentation provided a brief update on some aspects of the Plan.

Some of the key points that arose from the Committee's discussions were: -

- What was the impact of Tier 3 in reducing rates of infection;
- Did Manchester hospitals still have capacity to deliver non covid related services;
- Every citizen needed to take personal responsibility to prevent infection by observing Public Health guidance;
- Supporting the continued work of the Manchester Care Homes Board;
- Continuing the Committee's support for increased local control of a Test and Trace service;
- Noting the introduction of mass testing in Liverpool, would this be introduced in Manchester;
- Recognising the need to support NHS staff;
- Recognising the importance for family contact for people living in care homes, particularly for those with dementia;

The Director of Public Health responded by stating that the impacts of any restrictions would not be realised for approximately 2-3 weeks later, and this would allow for comparisons to be made. He stated that it was important that all lessons learnt from interventions were understood to help inform and plan for future outbreaks. He supported the comment of the Member regarding personal responsibility for preventing the spread of COVID-19 and commented that the latest lockdown was an opportunity to reduce the rate of infection and strengthen the test and trace service.

In response to the question regarding hospital services, the Director of Public Health stated that sites were taking a pragmatic approach to the changing situation. He stated that currently Emergency Services continued to be provided. Katy Calvin Thomas, Acting Chief Executive, Manchester Local Care Organisation added that there were approximately 300 COVID cases across Manchester hospitals and this was being managed, with additional capacity being created in intensive care settings. She described that work continued with partners to safely discharge patients to release bed capacity in hospitals, with the support of the Manchester Care Homes Board. She stated that the ambition was to maintain all hospital services safely for as long as possible, adding this situation was constantly monitored using the lessons learnt from the first wave experienced in March.

In response to a specific question regarding the management of COVID cases on a general hospital ward, the Director of Public Health described the protocols that were in place to manage these. He further commented that the number of outbreaks in schools had been restricted to single cases or small clusters and he remained confident that schools were COVID secure.

The Acting Chief Executive, Manchester Local Care Organisation stated that NHS staff sickness was monitored to ensure staff were safe and a programme of staff testing had been developed.

The Executive Director of Adult Social Services acknowledged the importance of maintaining contact for people residing in care homes. She said that work was being developed to support this activity in a safe and responsible manner, such as sharing good practice and the use of pods to facilitate visits. She described that the provider sector was represented on Manchester Care Homes Board.

The Executive Member for Adults, Health and Wellbeing stated that the findings and outcomes of the pilot testing recently announced for Liverpool would be monitored to understand the logistics of such an approach, efficacy of the testing and the public response.

In concluding this item the Chair expressed his gratitude to all staff across all sectors who were working tirelessly to respond to the COVID pandemic and supporting the residents of Manchester.

## **Decisions**

The Committee notes the report.

## **HSC/20/42 Council's Medium Term Financial Plan and Strategy for 2021/22**

The Committee considered a report of the Deputy Chief Executive and City Treasurer that set out the impact of COVID19 and other pressures and changes on the Council's budget for the period 2021-2025. The report also set out the impact of COVID19 on the capital programme and the implications for the budget.

The main points and themes within the report included: -

- The Medium Term Financial Plan remained challenged by uncertainty, which included the outcome of the Spending Review and post 2021/22 the potential changes to how local government funding was distributed;
- Prior to COVID19 there was an underlying budget gap of c£20m for 2021/22 rising to c£80m by 2024/25;
- Dealing with the impact of COVID19 had resulted in major spending pressures, particularly in social care, but also across all Directorates;
- The forecasted budget shortfall relating to COVID19 pressures and the Budget Position 2021/22 to 2024/25;
- Initial proposals across all Directorates to start addressing the budget gap in advance of the Spending Review and Local Government Financial Settlement;
- The need to undertake an Equality Impact Assessment on the options put forward, particularly those that involve impacts on services for residents and reductions in the Council's workforce;
- Proposed consultation on budget options and timescales; and
- Next Steps.

### **Decision**

The Committee notes the report.

## **HSC/20/43 Budget Options for 2021/22**

The Committee considered a report of the Acting Chief Executive Manchester Local Care Organisation and Executive Director of Adult Social Services that detailed the service and financial planning and associated budget strategy work that was taking place for adult social care with partners across the health and care system.

It detailed the identified and proposed opportunities to make savings in 2021/22 aligned to the remit of the Health Scrutiny Committee, to support the City Council to achieve a balanced budget in 2021/22.

As Adult Social Care was both within the MHCC health and care pooled budget, works in partnership and is increasingly focused on integrating with community health services through the Manchester Local Care Organisation (MLCO); this report was jointly presented to the Scrutiny Committee by the key partners of MHCC, the Council and MLCO, noting the areas that would be led by MLCO.

It was important to note that the health contribution to the pooled budget was currently unknown as the NHS had not published the financial regime for 2021/22 yet.

The Executive Director of Adult Social Services introduced the main points and themes within the report included: -

- Providing an overview of ASC Statutory Responsibilities - Services, Eligibility, Care and Support;
- Providing a context for the 2020/21 Budget ;
- Covid-19 Pandemic and the ASC Improvement Programme - Context and Impact on Adult Social Care;
- Planning to Support Council Budget 2021/22 Onwards;
- Adult Social Care – Scope for Change and Supporting the Budget Challenge
- Financial Planning Assumptions and Approach;
- Improving Pathways and Focusing Support for Independence
- MLCO Transformation Programmes Update
- Health and Social Care System
- Population Health

The Committee was invited to comment on the report prior to its submission to the Executive on 11 November 2020.

Some of the key points that arose from the Committee's discussions were: -

- Noting the importance of protecting services to support the most vulnerable residents in the city;
- Noting that cuts had been imposed upon the city by the government since 2010 and demands on services had been exacerbated by the COVID-19 pandemic and it was therefore incumbent upon the government to adequately fund all local authorities and the NHS;
- No cuts to services should be considered without a full analysis undertaken to understand the future impacts of these, noting the preference to the invest to save model of commissioning and designing services;
- Recognising the importance of preventative services and initiatives to improve population health; and
- Recognising the need to protect mental health services, noting that the need for these services had increased as a result of the COVID-19 pandemic and would continue both in the short and long term.

The Executive Member for Adults, Health and Wellbeing stated that despite the imposition of austerity, Manchester had strived to protect services and support residents and staff working across services. She described that at the beginning of the COVID-19 pandemic the government had informed local authorities to spend what they needed to protect residents and the money would be reimbursed. She continued by stating that since that announcement the funding had not been forthcoming and if the government failed to fund local authorities adequately and appropriately, taking into account inflationary pressures, Manchester potentially would only be able to deliver statutory duties as prescribed in the Care Act 2014. She stated that the current Council budget planning assumptions were that without further financial support from government there would be a minimum £20m reduction from

the Council to the Health and Social Care Pooled Fund and therefore a consequential savings requirement.

The Executive Director of Adult Social Services stated that the preferred option would be to change the way services were delivered rather than cuts to services and staff to deliver the required savings. She stated that the challenge of this could not be underestimated, particularly when considered during a global pandemic.

Katy Calvin Thomas, Acting Chief Executive, Manchester Local Care Organisation stated that the integration of Health and Social Care and pooled budgets in Manchester had laid sound foundations to respond and plan to the emerging financial situation. She stated this model of working allowed for a joint system wide approach to create support services designed around people and by extension be more efficient.

The Chair stated that the financial challenges were severe and if the £20m could not be found, more difficult service reductions across preventative areas would need to be developed and in such circumstances, further detailed proposals would be developed for Health Scrutiny Committee to consider in the new year.

The Chair further commented that a report on Mental Health Service and the response to COVID-19 would be requested for the next meeting of the Committee.

## **Decision**

The Committee endorse the recommendation that the Executive consider the officer cuts and savings options, taking into account the feedback from this scrutiny committee as described above.

## **HSC/20/44 Manchester Local Care Organisation, Winter Planning across Health and Adult Social Care**

The Committee considered a report of the Executive Director of Adult Social Services, Manchester City Council and Mark Edwards, Chief Operating Officer, MLCO that report that provided Members with an update to the Manchester Local Care Organisation's (MLCO) response to winter and COVID-19 through the development of integrated planning across Health and Social Care.

The points and themes within the report included: -

- Providing a background and context for the report;
- Details and scope of the MLCO winter planning – including Identification of leadership around the “Preparing for Winter Challenge Report”; Lessons learned during Covid-19 first wave pandemic, Activities to support demand management and Activities to support capacity management;
- Adult Social Care Winter Planning and identified actions;
- Describing the activities to support the care market, noting the four workstreams identified by The Strategic Care Homes Board;
- Describing that the MLCO had developed its winter plan across the key domains; and

- Immediate next steps.

Some of the key points that arose from the Committee's discussions were: -

- Would the recruitment of nurses to staff the NHS Nightingale North West impact on nurse capacity at other hospital sites;
- Was there enough flu vaccine in Manchester;
- Was the 36 beds identified at NHS Nightingale North West for Manchester and Trafford residents enough to meet demand; and
- Further clarification on where the two 20 bed 'discharge to assess' facilities were to be located.

The Executive Director of Adult Social Services informed the Committee the two 20 bed 'discharge to assess' facilities had not yet been procured and further information would be shared with the Members when this was available. In response to the question relating to the flu vaccination she described that Manchester's Flu Programme for 2020/21 had been reported to the October meeting and progress against this was monitored and reported. She further stated that there was no anticipated issues relating to the provision of PPE (Personal protective equipment)

The Chief Operating Officer, MLCO stated that the allocation of 36 bed spaces for Manchester and Trafford residents at the NHS Nightingale North West were governed and managed through the Manchester University NHS Foundation Trust. He described that capacity would continue to be monitored to ensure the facility remained safe and effective. He further stated that staffing of the site was managed through existing resources and local arrangements.

In concluding this item the Chair expressed his gratitude to all staff across all sectors who were working tirelessly to respond to the COVID pandemic and supporting the residents of Manchester.

## **Decision**

To note the report.

## **HSC/20/45 Overview Report**

A report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

The Chair noted that a report on Mental Health Services and the response to COVID-19 would be requested for the December meeting.

The Chair advised the Members that he had received a written question from Macc that related to the impact of budget cuts on the VCSE Sector. He stated that the question would be referred to the Chair of the Communities and Equalities Scrutiny Committee and the relevant Executive Member for consideration.

**Decision**

To note the report and agree the work programme, subject to the above comments.